Student Success and Support Program Plan
(Credit Students)

2014-15

District: Grossmont-Cuyamaca CCD
College: Grossmont College

Report Due Postmarked by
Friday, October 17, 2014

Email report to:
cccsssp@cccco.edu

and
Mail report with original signatures to:
Patty Falero, Student Services and Special Programs Division
California Community Colleges Chancellor’s Office
1102 Q Street, Suite 4554
Sacramento, CA 95811-6549
College Name: Grossmont College

District Name: Grossmont-Cuyamaca CCD

We certify that funds requested herein will be expended in accordance with the provisions of Chapter 2 (commencing with Section 55500) of Division 6 of title 5 of the California Code of Regulations.

Signature of College SSSP Coordinator: 
Name: Chris Hill, Ph.D. Date: 10/14/14

Signature of the SSSP Supervising Administrator or Chief Student Services Officer: 
Name: Chris Hill, Ph.D. Date: 10/14/14

Signature of the Chief Instructional Officer: 
Name: Katrina VanderWoude, Ed.D. Date: 10/15/14

Signature of College Academic Senate President: 
Name: Susan Gonda, Ph.D. Date: 10-15-14

Signature of College President: 
Name: Sunita Cooke, Ph.D. Date: 10/15/14

Signature of District Chancellor: 
Name: Cindy Miles, Ph.D. Date: 10/15/14

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Name: Chris Hill, Ph.D. Title: Interim VP, Student Services
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SECTION II. STUDENT SUCCESS AND SUPPORT PROGRAM SERVICES

Directions: For the following SSSP services: (a) orientation, (b) assessment and placement, (c) counseling, advising, and other education planning services, and (d) follow-up services for at-risk students, describe the approach your college is taking to meet its responsibilities under title 5 section 55531. Include the target student audiences, the types of activities, service delivery strategies, partnerships, staff, resources, technology and research support assigned to provide services.

Report projected expenditures related to these items in the Budget Plan.

IIa. Core Services
   i. Orientation

   1. Describe the target student audience, including an estimate of the annual number of first-time students to be served. Describe the delivery methods (in groups, online, etc.) and activities that will be provided. Describe any partnerships among colleges or with high school districts, workforce agencies, or other community partners that assist with providing orientation. Describe at what point(s) in the student’s academic pathway services are provided (before registration, at 15 units, etc.).

Grossmont College (GC) serves an average of 5000 new students each year. Of these, about half are first-time college students, while the other 2500 transfer-in from other institutions. Approximately 40% of Grossmont’s student population comes from outside of the district’s service boundaries.

Students who are new to GC participate in an on-line orientation after submitting a college application through “CCCApply”. Orientation information is also offered in both group and individual settings. Most students complete the on-line orientation independently using the “Cynosure” technology deployed by the Grossmont-Cuyamaca Community College District (GCCCD).

Students are able to access the on-line orientation at any point during the matriculation process; it is one of the components required in order to earn priority registration*. Orientation may be done before or after completing the English and/or math assessment, but must be completed prior to participating in advising. The assessment session also includes a “mini” orientation that provides relevant matriculation information.

*In 2012 the Grossmont-Cuyamaca CCD implemented a district policy to allow new students who had completed the full matriculation process to receive a “Group 3” priority registration date.

To complement the on-line orientation, there are a variety of opportunities for students to obtain information and support through in-person contacts with staff and faculty. Given that the matriculation process begins in Spring for new students entering in the Fall, GC will continue to expand the outreach and transition services offered in the high schools. These services will include application/orientation workshops offered at all feeder high schools, as well as at other high schools in the region, as requested.
The following events and activities are also planned as part of a comprehensive approach to ensure that students, parents, and high school counselors are informed about college programs and processes.

- High school counselor workshop in the Fall
- College campus “Open House” in the Spring
- “Getting Started at Grossmont College” information nights
- Parent orientation and advising workshops
- Financial aid outreach
- Campus tours

The Grossmont-Cuyamaca Community College District (GCCCD) also just recently collaborated with the Grossmont Union High School District (GUHSD) to establish the East County Education Alliance, a cooperative effort between the two organizations to work on:

- Articulation and alignment of high school and college coursework;
- Student engagement and college readiness; and
- Parent, community, and workforce engagement.

In addition to on-line and high school orientations, there are a variety department and program-specific orientations and other services offered, both on-campus, and in the community, including:

- Student Services department and program orientations (group and individual):
  - EOPS
  - DSPS
  - CalWORKS/CARE/New Horizons
  - International Counseling
  - Foster youth (EFFORT)
- College program orientations:
  - UMOJA
  - Freshman Academy
  - University Link
  - EOPS summer institute
  - Adult Re-entry orientation
  - OPT program week-long orientation

Additionally, we have many community partnerships that provide an opportunity for information-sharing and referrals to orientation services, including:

- CalWORKS – County of San Diego community service centers
- East County Career Center
- CalSOAP (student outreach and access program) – statewide
- College Connection: coordinated services for foster youth
- “Got Plans?”, a Grossmont Union High School District College and Career Fair (hosted alternately on Grossmont and Cuyamaca College campuses)
- San Diego County Refugee Services (County)
- Women’s Resource Fair
2. Identify the staff providing orientation, including the number of positions, job titles and a brief one-sentence statement of their role.

As mentioned in question 1 above, most of the orientation activity occurs in the on-line realm. The primary role of staff is in providing support to students navigating the online orientation and is composed of:

- General counseling faculty (15 full-time and 10 adjunct) - provide support to students as follow up to the online orientation process or conduct face-to-face orientation sessions on campus.
- Four (4) full-time general counseling classified staff members – provide support to students as follow up to the online orientation process; and
- Four (4) full-time Disabled Student Programs and Services (DSP&S) classified staff members - provide support to students as follow up to the online orientation process.
- Four (4) EOPS counselors - provide support to students as follow up to the online orientation process or conduct face-to-face orientation sessions on campus.

In addition, orientation support is provided during high school outreach and transition activities by:

- First Year Experience counselor 0.4 FTE – responsible for orientation workshop
- CTE Transitions program specialist – hosts/coordinates campus tours, conducts visits to high schools
- Adjunct counselors (4): conducting visits to high schools

3. If orientation is provided through the full or partial use of technology, identify any commercial products or describe in-house products in use or under development, including any annual subscription or staff support requirements.

The college uses the following technologies which are supported by GCCCD Information Systems staff:

- Cynosure – orientation and advising technology
- SARS – used by general counseling, EOPS, DSPS, CalWORKS, New Horizons, EFFORT
- Colleague – recording participation in orientations
- WebAdvisor (support is provided to DSPS students through the Assistive Technology Center)

The college is also exploring mobile applications that can provide orientation information to students.

4. Describe the college’s plans for developing and implementing orientation services. The following eight policies and procedures provided on the Orientation Checklist are identified in title 5 section 55521 as required information to include in an orientation.

Orientation Checklist (Required Policy or Procedure)
(1) Academic expectations and progress and probation standards pursuant to section 55031;
(2) Maintaining registration priority pursuant to section 58108;
(3) Prerequisite or co-requisite challenge process pursuant to section 55003;
(4) Maintaining Board of Governors Fee Waiver eligibility pursuant to section 58621
(5) Description of available programs, support services, financial aid assistance, and campus facilities, and how they can be accessed;
(6) Academic calendar and important timelines.
(7) Registration and college fees.
(8) Available education planning services

During the 13-14 school year, the college piloted the use of Cynosure software to offer orientations on-line. This orientation features videos, modules, and questions to check for understanding. It is organized around six primary topic areas:

1. First Steps: Overview of the matriculation process
2. Academic Goals: Identifying a goal and beginning an education plan
3. Student Services
4. College Success
5. Campus Life
6. Student Conduct and Safety

The content and format will be modified and expanded, with discussions underway to reorganize the information into modules, and incorporate additional college and program information. Comprehensive college information is also available in the student handbook.

In addition to the current on-line format for providing orientation information, GC also plans in 2014-15 to provide orientation through the following activities:

• Campus Open House
• Parent and student information nights
• High school workshops
• Students will also be introduced to college processes and related information through a Welcome Letter and through “WebReg” workshops (registration tutoring and assistance) as part of orientation offerings for larger numbers of students.
• Possible expansion of face-to-face, on-campus orientation sessions

5. Please specify other issues, policies and procedures that the college or district determines necessary to provide a comprehensive orientation. Add additional lines as needed.

In addition to the orientation information listed in question 4 above, the college also feels that the following information is an important part of our college orientation:

• Safety
• Health Services
• Student Code of Conduct
• Student Engagement Opportunities
• Student Responsibility

The issues identified above are included in the on-line orientation, within the “Campus Life” and “Student Conduct and Safety” sections.
6. Include in the Budget Plan, all staff costs (salaries and benefits) for each position and the direct cost to purchase, develop or maintain technology tools specifically for orientation services.

The attached budget plan includes planned expenditures for adjunct counseling faculty, student ambassadors, materials and supplies for orientation sessions, and funds for a technology consultant.

ii. Assessment and Placement

1. Describe the target student audience, including an estimate of the annual number of students to be assessed, and a description of who will be required to be assessed. Describe the methods by which assessment and placement services will be delivered. Describe any partnerships among colleges or with high school districts, workforce agencies, or other community partners that assist with providing assessment and placement. Describe at what point(s) in the student’s academic pathway assessment and placement are provided (while still in high school, summer, during registration, etc.).

The primary target population for our assessment and placement services are first-time to college students (approximately 2,500), as well as those who have attended other institutions but did not complete a math or English course. Assessment scores from other community colleges in San Diego County are accepted for transfer-in students. Assessment is not mandated, but it is one of the required steps in order to earn priority registration.

Given the target audience of 2500 first-time college students, as well as those transferring from other institutions, the college assessment plan will provide sufficient seats for this population, while also encouraging the utilization of assessment exemptions (see #6 below).

- **Spring:** Testing will be offered both at high schools and in the college Assessment Center, with the goal of promoting early access to and completion of all matriculation steps
  - Timeline: March 1-June 23
  - Goal: 2500 seats
- **Summer:** While efforts will be made to serve all prospective students during the spring, there are a number of students who need assessment services in the summer
  - Timeline: June 24-August 18
  - Goal: 800 seats
- **Fall/Winter:** During the fall, a regular assessment schedule will be posted to accommodate students who will be enrolling in the spring semester, or who did not participate in assessment during the spring or summer.
  - Timeline: September 1-January 20
  - Goal: 500 seats

**Assessment methods:**
- ACCUPLACER testing offered on campus and at high schools
- ESL assessment (not ACCUPLACER) on campus and at high schools
- English and math exemptions for placement (see #6)
- Math articulation agreement with GUHSD: transcript-based placement
- English Course Alignment Project (ECAP): students who complete specific English coursework at partner high schools are placed directly into college level English
- Students can follow challenge process through the departments (English, ESL, math) if they would like to place higher than their assessment results allow
- DSPS students participate in the general college orientation process, but can access DSPS services if accommodations are needed.
- To clear prerequisites with courses taken at other campuses, students follow department processes, as identified on the Pre-requisite Clearance page of the college website

2. Identify the staff providing assessment services, including the number of positions, job titles and a brief one-sentence statement of their role. Include staff providing direct assessment related research services.
   - Assessment office
     - Two specialists – assist students in scheduled appointments and conduct sessions
     - Student services assistant – assist students in scheduling appointments and maintaining student records
   - CTE Transitions/First Year Experience
     - 1 facilitator – conduct assessment sessions at local high schools
   - Assessment-related research services
     - Research, Planning, and Institutional Effectiveness (district) – provide assessment-related data
     - Information Systems (district) – help maintain student records systems
     - A&R Supervisor – assists with student record management

3. Identify any assessment test(s) used for placement into English, mathematics, and ESL courses. For second-party tests, be specific about the versions and forms used. Describe which tests and services are offered online, in person, individually or in groups, etc.
   - If using a test, describe what other measures are used and how they are used to meet the multiple measures requirement.
   - If not using a test, describe what other measures are used to assess students and describe how students are placed into courses.
   - Describe how these measures are integrated into the assessment system (as part of an algorithm included in the test scoring process, applied by counselors, used on their own without a test, etc.)

Math and English:
Grossmont College utilizes Accuplacer for English and math assessment testing. It is a web-based tool that is offered on-campus and at high schools, in both group and individual settings. There are also options for students to be place in math and English based on prior coursework
- High school transcript-based placement: math articulation and English Curriculum Alignment Project (ECAP)
- Transcripts from other colleges are processed via the assessment office
English as a Second Language:
The ESL assessment is a paper exam that is offered in both individual and in group settings, and is evaluated by the ESL department.

If students would like to challenge their placement based on the assessment test, they can follow the prerequisite challenge process through each department. Counselors have discretion to clear students for a higher level if a student’s raw test score is close to the cut-off.

4. Describe the college’s or district’s policy on the acceptance of student assessment scores and placement results from colleges within a multi-college district, if applicable, and colleges outside of the district.

Both colleges use ACCUPLACER for math and English assessment testing. There is a joint agreement on cut scores between departments at both colleges. (NOTE: exemptions are not the same at each college, see #6)

Grossmont College accepts scores from other community colleges in San Diego County only.

5. Describe college or district policies and practices on:
   a. Pre-test practice - Describe what type of test preparation is available, how it is delivered, how students are informed of and access materials, including sample test questions, and how students are notified of their pre-test performance.
   b. Re-take - How often may a student re-take a test after taking it the first time? What is the waiting period? Is the waiting period consistent with publisher guidelines or more restrictive? Are there conditions that must be met such as completing a subject-matter workshop before being allowed to take the test again?
   c. Recency - How long are test scores, high school grades, etc. accepted before the student is required to reassess?

Pre-test practice:
Currently, the following resources are available to students:
- Free pre-test on Accuplacer for math and English
- Practice tests on Math department website
- “Mathland” and “EngLand” paper practice questions are available in counseling and assessment offices
- In-person pre-test workshops

Students are informed about these resources via the assessment webpage and a confirmation email from the counseling department.

Re-take policy:
- Students can retake the assessment test after 6 months to one year (related to financial considerations)
- ESL re-take policy: must wait one year after taking the test, and then request permission from the ESL department
● NOTE: If a class is taken based on assessment, student cannot re-take the exam at all, unless they petition through the department.

Recency:
● There is no recency requirement related to assessment.

During the 2014-15 school year, the following activities are planned in order to expand access to testing and test preparation services:
● Utilization of ACCUPLACER “My Foundations Lab” for pre and post-assessment interventions
● Post-assessment interventions
● Expand outreach for assessment, high school counseling connections (i.e. counselor workshops)
● Coordinate with high school math and English faculty to promote test prep
● Communications strategies (to students and parents) to increase awareness of test prep resources, and the importance of the test (including communicating the importance of the assessment tests
● Support services for assessment (e.g. test taking methods)
● Explore the re-take policy in light of students not understanding what the assessment test really means.
● Implementation of required “boot camp” workshops prior to retaking the assessment

6. Describe what externally-administered third-party test results are accepted for placement. Does the college accept an Early Assessment Program (EAP) result of “college ready” to exempt students from the college placement test in English? In math?

The following are the testing exemptions in place at both colleges in the district:

<table>
<thead>
<tr>
<th>ENGLISH</th>
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<tbody>
<tr>
<td>Test</td>
</tr>
<tr>
<td>SAT Reasoning Test</td>
</tr>
<tr>
<td>SAT II Writing Test</td>
</tr>
<tr>
<td>EAP</td>
</tr>
<tr>
<td>ACT English</td>
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<tr>
<td>IB English</td>
</tr>
<tr>
<td>AP English</td>
</tr>
<tr>
<td>Assessed at another community college</td>
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</tbody>
</table>
### MATH

<table>
<thead>
<tr>
<th>Test</th>
<th>Score</th>
<th>Grossmont</th>
<th>Cuyamaca</th>
</tr>
</thead>
<tbody>
<tr>
<td>SAT Math</td>
<td>550 or above</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>EAP</td>
<td>Ready</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>ACT Math</td>
<td>23 or above</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>ELM Math</td>
<td>50 or above</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>AP Math</td>
<td>3 or above</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

**Assessed at another community college**

- **Grossmont** accepts: City, Mesa, Palomar, Mira Costa, Southwestern, and Imperial Valley (San Diego County)
- **Cuyamaca** accepts any California community college

<table>
<thead>
<tr>
<th>Completed course at another institution</th>
<th>C or better</th>
<th>Yes</th>
<th>Yes</th>
</tr>
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</table>

**GUHSD Articulated Credit**

Students who complete the following high school courses with and A or B will be placed as follows:
- Algebra II = Math 103/110
- Pre-Calculus = Math 120 – 178
- Calculus = Math 180
Students who did not earn an A or B in these courses, or who would like to attempt a higher placement must participate in the regular assessment process.

*Note that a “C” in an Honors course is not accepted.*

<table>
<thead>
<tr>
<th>If taking math or English for personal enrichment with no pre-requisites</th>
<th>Yes</th>
<th>Yes</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th></th>
<th>No</th>
<th>Yes</th>
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**College:** Grossmont College  
**District:** Grossmont-Cuyamaca  
**Page:** 9
7. Include in the Budget Plan all staff costs (salaries and benefits) for each position and the direct cost to purchase, develop or maintain assessment instruments or other technology tools specifically for assessment.

The attached budget plan includes planned expenditures for adjunct counseling faculty, student services classified staff, a high-school assessment facilitator, student ambassadors, materials and supplies, and funds for assessment software.

### iii. Counseling, Advising, and Other Education Planning Services

1. Describe the target student audience, including an estimate of the annual number of students to be provided (a) counseling, (b) advising, (c) and other education planning services. Describe what these services are, the service delivery methods (in person, in workshops, FTES funded classes, online, etc.) and models used. Describe any partnerships among colleges or with high school districts, workforce agencies, or other community partners that assist with providing these services. Describe at what point(s) in the student’s academic pathway counseling, advising, and other education planning services are provided (before registration, at 15 units, etc.)

Grossmont serves approximately 5,000 new students each year (first-time to college and transfer-in) and ed planning may occur all the way through the student pathway. The following services are provided to students:

- Comprehensive online advising (Cynosure): Virtual advisor available to students after they complete English and math assessment; Gives students first semester course suggestions (abbreviated ed plan)
- “Transition” workshops offered at the high schools for graduating seniors
- In person optional advising sessions (for students who have completed online orientation and online advising if they have additional questions)
- Transfer-in advising workshops (group mini orientation for students who have previously attended other colleges: offered specifically for students who have attended a college in California and for students who have attended a college outside of California; gives information including but not limited to transcript evaluation procedure, prerequisite clearance procedure, class registration procedure, information re: certificate, AA, and transfer out to a four year college or university)
  - Transfer Center Workshops
  - Transfer Options
  - Transfer Options (for denied students)
  - SDSU: Critical Changes Affecting Transfer
  - UC Application Workshop
  - CSU Application Workshop
  - UC TAG Workshops
  - UniversityLink
  - SDSU Supplemental
  - Associate Degree for Transfer (ADT) to a CSU
o SDSU Writing Proficiency Assessment Workshops
o SDSU Admit Workshops
o EOPS – two contacts over the course of the semester
o CalWORKS two contacts over semester
o Summer Institute Program to provide advising and short-term ed plan (also includes counseling course which helps develop comprehensive ed plan
o 1st semester appts, drop-in counseling
o Workshops to begin developing comp ed plans (EOPS, CalWORKS, Int'l, transfer)
o Foster youth counseling, advising, also includes a class (PDEO 299A), DSPS also SEC.

For continuing students, comprehensive education planning is provided through contacts with counselors in 30-minute in-person appointments, via phone counseling, online (email) counseling, workshops, drop-in counseling that serve all students, including Veterans.

Comprehensive ed planning services are also provided through the DSPS and EOPS offices to serve students in those specific populations. Additional services to continuing students include:

- Financial Aid: Financial Aid Advising workshops for students not meeting SAP (Satisfactory Academic Progress); COUN 095 class for students on Financial Aid probation (includes comprehensive ed plan)
- Counseling courses: COUN 120, 110, 130 (all offered in person and online); all have a comprehensive ed planning component
- CalWORKS, county offices, county health services – collaboration between staff to provide workshops and educational services to students
- Department of Rehab – Grossmont staff communicates with Dept of Rehab; Dept of Rehab requires a comprehensive ed plan for our shared students
- EOPS, CalWORKS, CARE, DSPS do short and long-term ed plans, and follow through to completion
- Veteran’s Affairs Office requires and houses abbreviated and comprehensive ed plans. Counseling appointments reserved for Veteran’s students just before their priority registration date in order to ensure they have the opportunity to see a counselor and complete an ed plan to be approved by the VAO office before they register for classes.
- Student-athletes: Online orientation, assessment, and advising (as above), athletic advisor offers assistance with class scheduling and eligibility
- Career – referrals to the career center who conduct workshops, in-person, career fair advising, referrals to websites
- Personal, crisis, emergency and disability-related counseling are provided in-person (external resource information is also available to students on the Counseling website)
2. Describe what services are offered online, in person, individually or in groups, etc. Indicate whether drop-in counseling is available or appointments are required. Describe the adequacy of student access to counseling and advising services, including the method and time needed for students to schedule a counseling appointment and the average wait time for drop-in counseling. Describe any use of academic or paraprofessional advising.

- **Individual Counseling:** Counseling is offered in person for appointments, drop in, and workshops. Online counseling is available via e-mail, phone counseling. Appointments are required for regular appointments.
- **Drop-in Counseling** – Drop-in general counseling is designed for five minutes or less, quick questions (no transcripts). Average wait is typically 10 minutes or less. At the beginning of the semester, DSPS has walk-in services (typically wait time 10-15 minutes), EOPS “same day” service throughout the semester in order to allow for crisis counseling and other needs (depends on morning or afternoon, typically 10-15 minutes). DSPS have “same day” appointments throughout the semester (except during peak times at the beginning of the semester and during registration).
  - Online – “ask a counselor” link
- **Appointments are also available for all services in all areas.**
- **Group Counseling** – includes workshops in General, Transfer, International, EOPS, CalWORKS, CARE, New Horizons, and Veterans.

**Access:** Reductions in staffing over the past few years have resulted in longer wait times for students to have access to counseling, advising, and other related services.

- **Student access to general counseling services is challenging; appointments are booked two weeks in advance and fill immediately.**
  - General Counseling: 15 Full time General Counselors for over 20,000 students; 14 general adjuncts.
  - Students may wait 3-6 weeks to make an appointment.
- **DSPS is adequate for most time periods.**
- **EOPS is also challenging (typical wait for appointments is 1-3 weeks).**
- **Transfer Center has access for students with specific needs (approx. 1 week wait)**
- **Transcript evaluations for students who have attended other colleges take more than 12 weeks.**
- **Academic/paraprofessional = one academic advisor for student-athletes and one athletic eligibility technician.**
- **Advising** – peer-to-peer advisors provide perspectives on student experiences, opportunities on campus, help keep students on schedule, review progress reports and refer to counselor when necessary

**To support students with education planning, the college will explore the use of additional technology tools, such as the following:**

- **Web portal (Student access for DARS degree audit system and educational planning).**
- **Incoming transcript evaluation through technology such as “eTranscript”/“Credential”**
- **Comprehensive ed planning tool**
3. Describe the type of assistance provided to help students develop an abbreviated student education plan and the scope and content of the plan.

New students complete an abbreviated (one-semester) ed plan on-line through Cynosure during the matriculation process. In addition, the following special services provide an abbreviated ed plan:

- **EOPS Summer Institute Program (SIP)**
- Veterans have specific ed plan requirements to complete in order to receive benefits
- ESL department provides a specific ed plan (ESL pathway) that is based on assessment results
- DSPS: student ed contract (SEC) that is done with counselor specialist that also lists classes and accommodations

4. Describe the type of assistance provided to help students develop a comprehensive student education plan that identifies the student’s education goal, course of study, and the courses, services, and programs to be used to achieve them.

- All COUN courses include an individualized comprehensive ed plan based on the students’ goal(s).
- Career Center offers workshops and software to assist students with goal identification (exploration for major, career, program, or transfer school)
- Counseling appts in all areas (general, veterans, intl, EOPS, transfer center, CalWORKS, New Horizons, DSPS). DARS (degree audits) are run in appointments for students to determine courses completed and remaining for comprehensive ed planning based on students’ goal(s).
- Workshops in EOPS and Transfer Center
- Financial Aid ed plans are done in DSPS, EOPS, General Counseling and via the COUN 095 course.

5. Identify the staff providing counseling, advising and other education planning services, including the number of positions, job titles and a one-sentence statement of their roles. Indicate the number of full-time counselors and their negotiated student contact hours. Indicate the number of part-time counselors and the number of full-time equivalent counselors (total full time and part time counseling hours divided by 2080).

- **DSPS** – 3.75 FTE counselors/specialists – assist students with preparing education plans
- General counseling – 15 FTE counselors*; ~ 7 FTE adjunct counselors (including instruction and FT overload) - assist students with preparing education plans
- EOPS – 4 FTE counselors, ~ 3 FTE adjunct counselors
- CalWORKS – ~ 4 FTE adjunct counselors

*Counselors contract: 25 hours of direct student contact negotiated (but several counselors released for other duties)
6. Identify any technology tools used for education planning. For third-party tools, be specific about the product and how it is used. Identify any technology tools used for support of counseling, advising and other education planning services, such as scheduling or degree audit. For third-party tools, be specific about the product and how it is used.

- Cynosure – provides new students with abbreviated SEP
- DARS – Comprehensive SEP as part of appointments, transcript (from other schools) evaluation information, AP evaluations
- ASSIST, College Source, TAP (UC and SDSU), Career Café, Career Cruising – used for ed planning, transfer, as well as career counseling
- Image Now – to look at disabilities and ed accommodations; and also to store general ed advising sheets and comprehensive ed plans, storage of student petitions, high school transcripts
- SARS – for scheduling and notes
- Accuplacer - for assessment
- Colleague – for case notes, assessment score information, transcripts from other schools, AP/IB scores, prerequisite clearance information
- Grossmont College articulation website
- EOPS uses a shared virtual drive in order to track work done with students

7. Include in the Budget Plan, all staff costs (salaries and benefits) for each position and the direct cost to purchase, develop or maintain technology tools specifically for counseling, advising and other education planning services.

The attached budget plan includes planned expenditures for adjunct counseling faculty, student services classified staff, faculty mentors, peer coaches, materials and supplies, and funds for technology and professional development.

iv. Follow-Up for At-Risk Students

1. Describe the target student audience according to title 5 section 55525, including an estimate of the annual number of students to be provided at-risk follow-up services, and the college’s process to identify them. Describe the strategies for addressing the needs of these students, including:
   a. Types of services that are available to these students; how they are notified and when.
   b. Strategies for providing counseling, advising, or other education planning services to assist them in selecting an education goal and course of study.
   c. How the services identified in “a” and “b” above are provided (online, in groups, etc.).
   d. How teaching faculty are involved or encouraged to monitor student progress and develop or participate in early alert systems.

(Bullets in blue specific to title 5 section 55525)

- Academic Probation
  o Students are notified online via email. Students can also access their status through WebAdvisor. Services include voluntary counseling appointments. We do not have mandatory intervention. Student will lose registration priority if on probation for two consecutive semesters and are notified of the potential loss of registration.
priority via e-mail after the first semester. They also receive an e-mail if they lose their priority.

- **Lack of Progress Probation**
  - Students are notified online via email. Students can also access their status through WebAdvisor. Services include voluntary counseling appointments. We do not have mandatory intervention. Student will lose registration priority if on probation for two consecutive semesters and are notified of the potential loss of registration priority via e-mail after the first semester. They also receive an e-mail if they lose their priority.

- **Disqualified**
  - Students are notified online via email. Students can also access their status through WebAdvisor. Student may appeal. Students must sit out one full semester within the district (not including Summer) if they do not appeal or if appeal is unsuccessful.
  - Financial Aid SAP probation/disqualification (different criteria than academic probation and academic progress probation)
  - Students notified after each academic term via email or snail mail. Also notified via WebAdvisor financial aid status page.
  - Intervention services – COUN 095 required at disqualification level. Warning is related to making satisfactory academic progress.

- **Basic Skills**
  - Students are notified through assessment process.
  - Services – project success classes (learning communities), Freshman Academy, can be referred to DSPS for assessment, accommodations and classes, Math Academy, English Express, Summer Institute Program with Math 90 or Eng 105, tutoring services

- **No Educational Goal/course of study**
  - Students who have no goal are notified by Financial Aid that they need to declare in order to receive Aid.
  - Services – counseling, counseling courses, workshops, welcome letters include services available, appointments, referrals to career center

In addition, the college considers the following groups of students to be in need of follow-up services and tries to provide them where possible:

- **International students**
  - Notified via WebAdvisor, email, snail mail, on occasion from immigration
  - Services – student ambassadors, intl. admissions, intl. counselor, Intl student club mentoring support system

- **CalWORKS/CARE**
  - Notified: Progress reports are required for all students; also provide annual mandatory orientations
  - Services: reports are reviewed at 2nd appt. with the counselor, recommendations are provided

- **DSPS**
  - Notified: receive a notification through A&R if they have lack of progress or academic probation
Services: counseling, review of ed accommodations, have voluntary progress reports

- Foster Youth
  - Students get priority financial aid review of FAFSA; triage between EOPS and Financial Aid in recognizing issues related to financial aid; if academic probation with EFFORT students, EOPS is notified in order to activate personal and academic counseling. Students are also eligible for DSPS services if they have a disability. Also have liaison within A&R.

- Veterans
  - Notified by college if they have not met college requirements for satisfactory progress, then by A&R specialist, then by veteran’s administration (VA)
  - Services - counseling, veteran work study, faculty resource for veterans resource center, Student veteran organization (SVO)

- Athletes
  - Services – monitoring of eligibility and course progress, recommendation to appropriate interventions.

Follow-up services are offered in other areas of the college as well and include:

- EOPS SIP & Freshman Academy person-to-person coordination between counseling and instructors, EOPS, financial aid, CalWORKS, and Umoja progress reports throughout the semester. Monitoring of basic skills students in programs such as learning communities (specifically record sharing between writing and reading instructors, referrals to DSPS if necessary). Also a foster youth component in which students are referred to EOPS, Financial Aid, if needed.
- SARS Early Alert system and intervention team that includes a lead faculty member (counselor adjunct)
- Embedded tutoring in basic skills or other targeted courses
- Development of instructor resources for referring students to student services
- Mid-semester resource tables (manned by college employees) to check in for help as the semester unfolds
- Nursing student success advisor identifies and meets with high risk students through the semester.
- Student mentoring programs in the health professions areas
- Area-specific tutoring in addition to the colleges main tutoring center

2. Identify the staff providing follow-up services (including the numbers of positions, job titles and a one-sentence statement of their roles).

- DSPS – 3.75 FT counselors/specialists – provide counseling services
- General counseling – 15 FT counselors; 10 adjunct counselors (including instruction and FT overload) – provide counseling services
- EOPS – 4 FT counselors, 3 adjunct counselors - provide counseling services
- CalWORKS – 4 adjunct counselors - provide counseling services
- Financial aid advisors and student ambassadors – provide support services and advising
### 3. Identify any technology tools used for follow-up services. For third-party tools, be specific about the product and how it is used.

- **WebAdvisor** – used by students to register for classes, check grades, manage financial obligations
- **SARS** - early alert system

### 4. Include in the Budget Plan, all staff costs (salaries and benefits) for each position and the direct cost to purchase, develop or maintain technology tools specifically for follow-up services.

The attached budget plan includes planned expenditures for adjunct counseling faculty, peer coaches, and materials and supplies.

### IIb. Related Direct Program Services (District Match Funds only)

#### i. Instructional Research

1. Describe the types of Institutional Research will be provided that directly relate to the provision or evaluation of SSSP Services.

SSSP services are evaluated in a number of ways and the district office of Research, Planning, and Institutional Effectiveness (RPIE) provides data to support these analyses:

- Each student service area has student service outcomes and/or key performance indicators that are monitored regularly and evaluated as part of annual and comprehensive program review cycles.
- Feedback is gained directly from students via a number of survey tools including biennial institutional survey that incorporates student satisfaction questions and point of service surveys.
- The Grossmont office of College Planning and Institutional Effectiveness (CPIE) also conducts focus groups to evaluate student needs related to SSSP.
- The college also monitors the number of students served and the data are broken down demographically in order to better evaluate and address student needs.
### ii. Technology

1. Describe the types of services provided through the use of technology that directly relate to the delivery of services, such as online orientation, advising and student educational planning.

   - Cynosure – online orientation, students’ assessment scores are input into online advising module and through students’ choices of goal(s), an abbreviated student ed plan is generated.
   - Online counseling (“Ask a Counselor”) - asynchronous (e-mail).
   - DARS – counselors use for ed planning (not yet available for students)
   - DSPS ImageNow - look up disability verifications and store ed plans
   - General – Datatel – look up class schedule, transcripts, pre-req clearances, assessment scores
   - DSPS Datatel – case notes on all students, look up class schedule, transcripts, pre-req clearances, assessment scores
   - SARS – assessments, optional advising workshop, scheduling appointments, keeping notes, (codes are being used to keep track of SSSP elements i.e. abbreviated and comprehensive ed plans)
   - WebAdvisor – WebReg assistance (video tutorial on how to use WebAdvisor and register for classes), registering for optional advising workshops, registering for assessments
   - Document image – used to look up students files (e.g. petitions, transcripts, pre-requisites)
   - CalWORKS/CARE – CalWIN – program used through County of San Diego to track documents for student recipients.
   - Discussions currently ongoing to have better access and collaboration related to student advising and ed planning

### Ilc. Transitional Services Allowed for District Match

1. Recognizing the challenges some districts face in restoring services after the 2009-10 budget cuts, districts may also count expenditures for costs that were allowable as of 2008-09, even though they are no longer allowable under SB 1456 and current SSSP regulations. These include Admissions and Records, Transfer and Articulation Services, Career Services and other Institutional Research. Describe what types of services are provided during this transition period that are being used for district match.

The following SSSP-related transitional services are included in our district match:

- Admissions and Records (A&R) personnel
- Career Center personnel
- Transfer Center classified staff
- A&R software
- Contract maintenance for technology in counseling, assessment, career, and transfer centers
- Research personnel
### SECTION III. POLICIES & PROFESSIONAL DEVELOPMENT

1. **Exemption Policy**
   Provide a description of the college or district’s adopted criteria for exempting students from participation in the required services listed in title 5 section 55520 consistent with the requirements of section 55532.

   **Board Policy and Administrative Procedure 5050 (Student Success and Support Program)** outlines the criteria by which students are exempt from participation in SSSP services as follows:

   **EXEMPTIONS**
   A student may be exempted from certain Student Success and Support Program requirements based on one or more of the following criteria;
   - Has completed an associate degree or higher;
   - Has enrolled at the college for a reason other than career development or advancement, transfer, attainment of a degree or certificate of achievement, or completion of a basic skills or English as a Second Language course sequence;
   - Has completed these services at another community college;
   - Is enrolling at the college to take a course that is legally mandated for employment or in response to a significant change in industry or licensure standards; or
   - Is a special admit student pursuant to Education Code 76001.

   Any student exempted from orientation, assessment, counseling, advising, or student education plan development shall be notified and may be given the opportunity to participate in those services.

2. **Appeal Policies**
   Describe the college’s student appeal policies and procedures.

   If a student requests an exemption from core services based on the criteria listed in Section III.1 above, and is not satisfied with the outcome, they may appeal to the Dean of Counseling Services.

3. **Prerequisite Procedures**
   Provide a description of the college’s procedures for establishing and periodically reviewing prerequisites in accordance with title 5 section 55003 and procedures for considering student challenges.

   As outlined in Board Policy and Administrative Procedure 4260, prerequisites are established and periodically reviewed as part of the college's curriculum process. As outlined in the administrative procedure, grounds for challenge include:

   1. Student can demonstrate that the prerequisite has not been established following the District’s policy or in accordance with Title 5.
2. Student can demonstrate that the course is discriminatory or applied in a discriminatory manner.
3. Student can demonstrate knowledge or skill needed to succeed in the course without the prerequisite.
4. Student can demonstrate that attainment of his/her educational goal will be unduly delayed because the prerequisite has not been made reasonably available (impacted programs).
5. Student can demonstrate that no threat is posed to self or others in a course which has a prerequisite established to protect health and safety.

Prerequisites are cleared in the Colleague system for classes taken at Cuyamaca or Grossmont Colleges. Students wishing to clear prerequisites for courses taken at other colleges must follow a process outlined on the college's webpage for prerequisite clearance ([http://www.grossmont.edu/assessment/prerequisite.asp](http://www.grossmont.edu/assessment/prerequisite.asp)). That process includes contacting the indicated department, filling out the appropriate forms, and providing documentation related to the course they would like to use to clear the prerequisite.

4. **Professional Development**

   Describe plans for faculty and staff professional development related to implementation of the Student Success and Support Program.

   **The college is currently offering, or supporting participation in, the following professional development activities:**
   - College campus meetings related to “Pathways” initiative
   - Accuplacer conferences
   - NCORE conference
   - ETS (Ensuring Transfer Success)
   - CSU counselor conference
   - CAPED (Cal Assoc Post-Sec Ed Disabled)
   - CCCCO webinars
   - ASSIST webinars
   - CCCEOPS Assoc.
   - CalWORKs Assoc.
   - Presentations to the college community to assist in advising at-risk students
   - CCCEOPSA conference

   In addition to the activities listed above, GC also plans in 2014-15 to support the following professional development activities:
   - Integration of SSSP activities and information into college-wide Professional Development plan
   - Accuplacer conferences
   - ASSIST webinars
   - Weekly meetings and discussions to discuss the implementation of SSSP; discussions on DSPS, EOPS, and administrative listservs
   - Student Equity Plan Institute
   - Student Success Conference
5. **Coordination with Student Equity Plan and Other Planning Efforts**
   Describe how the SSSP Plan and services are coordinated with the college’s development of its student equity plan and other district/campus plans and efforts, including Accreditation Self-Study, educational master plans, strategic plans, the Basic Skills Initiative, and departmental program review.

   The approach of Grossmont College to student success is informed by the Grossmont-Cuyamaca Community College District (GCCCD) strategic areas of focus, the college’s strategic plan, its vision and mission statements, as well as the college values. All of these components are focused on providing our diverse student population with an exceptional learning environment. The college has developed a comprehensive student pathways framework into which all of its current student success plans (i.e. SSSP, Student Equity, and Basic Skills) will fit.

6. **Coordination in Multi-College Districts**
   In districts with more than one college, describe how policies and Student Success and Support Program services are coordinated among the colleges.

Coordination of SSSP-related activities takes place at all levels (departmental, college, and district) and include:

- GCCCD Student Success Committee (monthly meetings)
- GCCCD Student Success Data Elements taskforce
- Board policies are regularly reviewed at District Coordinating Educational Council and Districtwide Executive Council
- Taskforce on Cynosure 508 compliance to discuss the accessibility of the Cynosure interface
- Departments at both colleges have shared information about SARS coding
- Will have joint department meetings during flex week in August 2014.
- Some coordination between colleges done at regional meetings.
### Attachment A

**Student Success and Support Program Plan Participants**

Title 5 Section 55510 (11)(b) requires that the Student Success and Support Program Plan for each college "be developed in consultation with representatives of the academic senate, students, administrators, and staff with appropriate expertise." Please list the persons and their stakeholder group (e.g., Student Senate, Academic Senate, Curriculum Committee, etc.), of the individuals who participated in the development and writing of this Plan. Add more pages as needed.

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Stakeholder Group</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chris Hill</td>
<td>Interim VP, Student Services</td>
<td>Administrator</td>
</tr>
<tr>
<td>Howard Irvin</td>
<td>Interim Dean, Counseling Services</td>
<td>Administrator</td>
</tr>
<tr>
<td>Martha Clavelle</td>
<td>Dean, Counseling Services</td>
<td>Administrator</td>
</tr>
<tr>
<td>Aaron Starck</td>
<td>Dean, Admissions &amp; Records-Financial Aid</td>
<td>Administrator</td>
</tr>
<tr>
<td>Mario Chacon</td>
<td>Interim Associate Dean, EOPS</td>
<td>Administrator</td>
</tr>
<tr>
<td>Michael Copenhaver</td>
<td>Director, Financial Aid</td>
<td>Administrator</td>
</tr>
<tr>
<td>Mary Eden</td>
<td>Counseling Supervisor</td>
<td>Classified Staff, Student Services</td>
</tr>
<tr>
<td>Yousif Slaia</td>
<td>Student</td>
<td>Associated Students GC</td>
</tr>
<tr>
<td>Corey Manchester</td>
<td>Math</td>
<td>Instructional Faculty, Basic Skills Committee Co-Chair</td>
</tr>
<tr>
<td>Kristi Kluka</td>
<td>Counselor</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>Narges Heidari</td>
<td>Counselor</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>Wendy Cruzado</td>
<td>Counselor</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>Teresa Ford</td>
<td>Counselor</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>Gary Johnson</td>
<td>Counselor</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>Cruz Cerda</td>
<td>Counselor</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>James Canady</td>
<td>Counselor</td>
<td>Faculty, Student Services, Academic Senate officer</td>
</tr>
<tr>
<td>Jorge DeSaracho</td>
<td>Counselor</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>Sarah Moore</td>
<td>Counselor, Transfer Center Coordinator</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>Deborah Lim</td>
<td>Counselor</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>Gopa Patnaik</td>
<td>Counselor</td>
<td>Faculty, Student Services</td>
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<tr>
<td>Ticey Hosley</td>
<td>Counselor, Articulation Officer</td>
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<td>David Dillon</td>
<td>Counselor</td>
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<tr>
<td>Renee Tuller</td>
<td>Counselor</td>
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<td>Lynn Gardner</td>
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<tr>
<td>Sylvia Montejano</td>
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<td>James Tolbert</td>
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<td>Michael Perez</td>
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<td>Pearl Lopez</td>
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<td>Scott Barr</td>
<td>DSPS Counselor</td>
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<td>Marlene Barr</td>
<td>DSPS Counselor</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>Jane Nolan</td>
<td>Learning Disabilities Specialist</td>
<td>Faculty, Student Services</td>
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<tr>
<td>Carl Fielden</td>
<td>Learning Disabilities Specialist</td>
<td>Faculty, Student Services</td>
</tr>
<tr>
<td>Natalie Ray</td>
<td>Tech/Prep Counselor</td>
<td>Faculty, Student Services</td>
</tr>
</tbody>
</table>
Attachment B
Organizational Charts of SSSP-Related Positions

GROSSMONT COLLEGE – VICE PRESIDENT - STUDENT SERVICES

(M-12) Vice President, Student Services
CHRISS HELL (INTERIM) MG-2024
1 FTE

(34) Administrative Assistant IV
NICOLE BOYER CL-00513
1 FTE

COUNSELING SERVICES
(M-19) Dean
MARISKA CLAVIETE MG-00017
1 FTE

A&R AND FINANCIAL AID
(M-19) Dean
AARON STARK (INTERIM) MG-00000
1 FTE

ATHLETICS
(M-8) Associate Dean, Athletics
JAMES SPILLERS MG-00050
(77) Athletic Trainer
DONIVAN MARTINS CL-00096
CHRISS HELL CL-00152
(16) Athletic Academic Advisor
ALBERT PATRICK CURIO CL-00260
Heidi Holquist CL-00033
(33) Athletic Eligibility Advisor
(23) Administrative Assistant II
CYNTHIA JAMES CL-00126

6.60 FTE

STUDENT AFFAIRS
(M-5) Associate Dean
VICTORIA KERSEY MILLER MG-00062
(98) Director, Student Activities
SARA C. ALLAN MG-00097
(28) Administrative Assistant II
VACANT CL-00038
(22) Clerical Assistant
SASHA CARTER CL-00230
4.40 FTE

HEALTH SERVICES
(8-K) Health Services Supervisor
DIANNE WOODRUFF MG-00072
(45) Health Services Nurse
VACANT CL-00030
ELAINE OLGAV CL-00494
(31) Health Services Specialist
JULIANITA HARRINGTON CL-00235
(26) Administrative Assistant I
VACANT CL-00035
(23) Clerical Assistant
VACANT CL-00043
4.00 FTE

Yellow – SSSP Coordinator, Blue – SSSP-related (and funded) positions
Blue – SSSP-related (and funded) positions
Blue – SSSP-related (and funded) positions
Attachment C
SSSP Advisory Committee

The following are members of the college’s Student Services Council, which serves as an advisory group for SSSP-related work:

- Vice President, Student Services
- Dean, Admissions & Records-Financial Aid
- Dean, Counseling Services
- Associate Dean, EOPS
- Associate Dean, Student Affairs
- Associate Dean, Athletics
- Admissions and Records Supervisor
- Financial Aid Director
- Financial Aid Supervisors
- Counseling and Assessment Center Supervisor
- Student Development Services Supervisor
- Health Services Supervisor
- Director, Student Activities
- General Counseling Department Chair
- EOPS Department Chair
- DSPS Faculty Coordinator
- Transfer Center Coordinator
- Academic Senate President
CREDIT
Student Success and Support Program
2014-15
Budget Plan
Grossmont Cuyamaca CCD
Grossmont College
Report Due Postmarked By
Friday
October 17, 2014

Email report to:
cccsssp@ccccco.edu
and
Mail report with original signatures to:
Patty Falero, Student Services and Special Programs Division
California Community Colleges Chancellor’s Office
1102 Q Street, Suite 4554
Sacramento, CA 95811-6549
Welcome to the Excel
2014-15 Student Success and Support Program Budget Plan
for fiscal reporting period
July 1, 2014 - June 30, 2015

District: Grossmont Cuyamaca CCD
College: Grossmont College

Multi-college districts that use any portion of the SSSP allocation to provide support for district expenses will be required to complete and return the Certification of Planned District Office Expenses form. The form can be found on the Chancellor's Office website at: http://extranet.cccco.edu/Divisions/StudentServices.aspx.

Submit the Budget Plan with original signatures, via email (PDF format) and mail, postmarked no later than Friday, October 17, 2014.

Email to: cccmatric@cccco.edu
and
Mail to:
Patty Falero, Student Services and Special Programs Division
California Community Colleges Chancellor's Office
1102 Q Street, Suite 4554
Sacramento, CA 95811-6539

For assistance in completing this report, you may contact:
Debra Sheldon - dsheldon@cccco.edu - (916) 322-2818

This workbook contains 6 protected spreadsheets in the following order:
1. Cover Page
2. Do First
3. Part I Funding
4. Part II Planned Expenditures
5. Part III Planned District Match
6. Summary

Basic Instructions:
You may enter data in spreadsheets 2-6. Use the tab key to move around in each spreadsheet. At the bottom of some of the spreadsheets (or the back of the page if printed) are Specific Entry for certain cells or Other Instructions. You will be able to enter whole numbers only (no cents).

If you need additional rows to complete your data entry in Part II or Part III, please contact Debra Sheldon as listed above. The Chancellor's Office will be able to unlock the spreadsheet, add additional rows and send you the revised spreadsheet.

Yellow highlighted cells allow you to enter a value, either by selecting from a drop down list or typing in the cell.
Blue colored cells indicate a pre-populated cell and cannot be modified.
Gray colored cells indicate a formula and cannot be modified.

To print entire workbook: Go to File, Print, Entire Workbook. Select double-sided.
### Part I: Funding

**Total 2014-15 Student Success and Support Program Allocation**

Enter whole numbers only

$2,028,028

Did your college move Credit SSSP funds to Non-Credit? If yes, how much?

**Total SSSP Funds Available for Planned Expenditures**

$2,028,028

### Total 2014-15 Planned Expenditures in the Student Success and Support Program:

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<th>Item</th>
<th>Amount</th>
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<tr>
<td>District Match (Part III: Planned District Match)</td>
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<td>2:1 Calculated required match for credit:</td>
<td>$4,056,056</td>
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**Total Planned Expenditures in the SSSP**

$6,084,084

### Balance 2014-15 Student Success and Support Program Allocation:

$—
## Part II: Planned Expenditures (Student Success and Support Program Allocation)

**Student Success and Support Program Allocation** - Report planned expenditures of the SSSP allocation by object code as defined by the California Community Colleges Budget and Accounting Manual. Although they appear in the CCC Budget and Accounting Manual, not all expenditures listed are appropriate for SSSP purposes. Allowable and disallowed expenditures with Credit and Noncredit SSSP Allocations are listed below.

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<th>Classification</th>
<th># of FTE Positions</th>
<th>Orientation</th>
<th>Assessment</th>
<th>Counseling/Advising/Other Ed Planning</th>
<th>Follow-up</th>
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<td>Classified and Other Nonacademic Salaries: Position Title(s)</td>
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<td>A&amp;R Assistant</td>
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Total Planned Expenditures cannot exceed the 2014-15 SSSP Allocation

(SSSP 2014-15 Budget Plan)

Date Printed
10/15/2014

Page 6 of 12
### Part III: Planned District Match

District Match - Report planned expenditures of district funds by object code as defined by the California Community Colleges Budget and Accounting Manual.

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ISSP 2014-15 Budget Plan
9/23/14

Date Printed
10/13/2014

Page 10 of 12
Summary

Part I: Funding

Total 2014-15 Student Success and Support Program Allocation: $2,028,028

Did your college move Credit SSSP funds to Non-Credit? If yes, how much?

Total SSSP funds Available for Planned Expenditures: $2,028,028

Total 2014-15 Planned Expenditures in the Student Success and Support Program:

Student Success and Support Program Allocation (Part I: Planned Expenditures): $2,028,028

District Match (Part III: Planned District Match): $4,056,056

2:1 Calculated required district match for credit

Total Planned Expenditures in the SSSP: $6,084,084

Balance 2014-15 Student Success and Support Program Allocation:

The required District Match was met: Yes

Certification

The undersigned certify that the the SSSP allocation will be expended in accordance with the provisions outlined in Title 5, sections 51020-25 and in accordance with the objectives and activities identified in the college’s Student Success and Support Program Plan per Title 5, section 55510.

Chris Hill, Ph.D., Interim Vice President, Student Services

Sue Raric, Vice Chancellor, Business Services

Sundra Cooke, Ph.D., President

Cindy Miles, Ph.D., Chancellor

Email address

[Signature]

[Signature]

[Signature]

Phone Number

Date

(619) 644-7108
10/15/14

(619) 644-7255
11/15/14

(619) 644-7300
11/15/14

(619) 644-7501
11/15/14